Painless Performance Conversations Planner

| Di | scussion with: |
|-------------------------|---|
| Da | te/Time |
| Ex | plain the situation |
| $\overline{\mathbf{A}}$ | What are the facts? |
| V | What is the impact of the situation? |
| ☑ | Remember: Be concise! |
| Lis | sten and probe |
| ☑ | What open-ended questions will you ask to encourage the employee to share his or her perspective? |
| ☑ | What reaction do you anticipate from the employee? |
| Fir | nd agreement |
| V | What will you ask to define the change that needs to be made? |
| V | How can you be sure not to force a solution on the employee? |
| Discuss alternatives | |
| ✓ | What open-ended questions will you ask to encourage the employee to offer alternatives? |
| Ag | ree on next steps |
| V | What open-ended questions will you ask to clarify your agreement with the employee? |
| Ex | press confidence |
| V | What will you say to convey your confidence in the employee's ability to address the issue? |

